

Marketing in the Twenty-First Century (Philip Kotler Chapter 1)

- Form competition:** A company sees its competitors as supplying the same service
- Generic competition:** A company sees its competitors as competing for the same dollars
- Production Concept:** Customers prefer products that are widely available and inexpensive
- Product concept:** Customers favor quality, performance and features
- Selling concept:** Customers do not buy enough, therefore aggressive selling
- Marketing concept:** More effective than competitors through more customer value
- Integrated marketing:** All departments work together to serve customer
- Societal marketingconcept:** needs, wants, interests of target markets more effectively than competitors

Building Customer Satisfaction, Value and Retention (Chapter 2)

- Customer delivered value =** Total customer value - Total customer cost
- Customer defection rate:** Rate at which the company loses customers
- Basic Marketing:** Salesperson sells product
- Reactive marketing:** Salesperson sells product and encourages customer to call
- Accountable marketing:** Sales person contacts customer a short time after sale
- Proactive marketing:** Sales person contacts customer from time to time
- Partnership marketing:** Company works continuously with the customer to perform better all the time

| | High Margin | Medium Margin | Low Margin |
|-----------------------------------|-----------------------|-----------------------|-----------------------|
| Many customers | Accountable marketing | Reactive marketing | Basic Marketing: |
| Medium number of customers | Proactive marketing | Accountable marketing | Reactive marketing |
| Few Customers | Partnership marketing | Proactive marketing | Accountable marketing |

- Frequency marketing programs:** Are designed to provide rewards to customers who buy frequently
- Performance quality:** product quality
- Conformance quality:** meet promised quality/specifications

Market-Oriented Strategic Planning (Chapter 3)

Corporate planning activities: Corporate mission;SBU's; resources SBU's;new Businesses mand Downsizing older businesses

- Mission statements:** limited number of goals; stress major policies and values; major competitive scopes
- Levitt:** A business is a customer satisfying process not a goods producing process

Assigning resources to SBU's

SBU's Business separately planned; own set of competitors; own responsible manager

Portfolio BCG-matrix

| | High Market share | Low Market share |
|-------------------------|--------------------------|-------------------------|
| High Growth rate | Stars | Question marks |
| Low Growth rate | Cash Cows | Dogs |

Assigning to SBU's: Objective; Strategy; Budget

- Three strategies:**
 - Build: increase market share (question marks)
 - Hold: preserve marketshare (Strong Cash cows)
 - Harvest: increase shorttime cashflows (Weak cash cows;question marks or dogs)
 - Divest: sell or liquidate (Dogs and question marks)

- Intensive growth:** further growth of current business
- Integrative growth:** acquire business related opportunity's
- Diversification growth:** add attractive unrelated businesses

Gathering Information and Measuring Market Demand (Chapter 4)

- Marketing Information System (MIS):** Internal Records System(order to payment cycle;EDI;intranets);
Sales Information System
- Marketing Intelligence System:** set of procedures and sources to obtain everyday information about environment
- Marketing Research Syatem:** systematic design, collection, analysis and reporting of data and findings relevant to a speciofic marketing situation
- Marketing Research Process:** Define problem and research objectives; develop plan; collect information; analyze information; present findings
- Exploratory research:** Explore nature of problem and give solution
- Descriptive research:** Gives magnitudes
- Causal:** Cause-effect-relationships
- Secondary data:** Data collected for another purpose
- Primary data collection:** observation; focus groups; surveys; behavioral data; expiriments
- Marketing Decision Support System:** coördinated collection by which an organization gathers and interprets relevant information into marketing action
- Potential market:** customers who profess a sufficient level of interest to an market offer
- Available market:** customers who have interest, income and access to an market offer
- Qualified available market:** Available market with qualifications (above 21)
- Target:** the part of the qualified available market the company decides to pursue
- Penetrated Market:** Customers that are buying the company's product

Scanning the Marketing Environment (Chapter 5)

- Fad:** Unpredictable , short-lived without social, economic and political significance
- Trends:** Predictable and durable
- Megatrends:** Large social, economic, political, an technological changes slow to form but in place they influence us for some time between six and ten years or longer

Analyzing Consumer Markets and Buying behavior (Chapter 6)

- Consumer buying process:** Problem recognition;information search;evaluation alternatives;purchase decision;postpurchase behaviour
- Reference group:** members that have direct (membership group) or indirect influences on a person's attitude/behaviour
- Aspirational group:** person hopes to join
- Dissociative group:** person rejects their values or behaviour
- Opinionleader:** person who informal offers advice or information about product or category
- Selective attention:** Marketeers have to work hard to attract customers notice
- Selective distortion:** Twist or interpret information into one's personal meanings and/or believes (nothing to do)
- Selective retention:** Remember (good points) information that supports your believes or attitude (drama and repetition)
- Dissonance reducing buyer behaviour:** marketing to reduce the or a dissonance after a buy

| | High involvement | Low Involvement |
|---|--------------------------------------|----------------------------------|
| Significant differences between brands | Complex buying behaviour | Variety seeking buying behaviour |
| Few differences between brands | Dissonance reducing buying behaviour | Habitual buying behaviour |

Competition (Chapter 8)

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|-------------------------------|--|
| Share of market: | Competitors share of market |
| Share of mind: | Customers who named the competitors name first |
| Share of heart: | Customers prefer buying from competitors name |
| Laid-back competitor: | does not react quickly |
| Selective competitor: | reacts only to certain types of attack |
| Tiger competitor: | reacts swiftly and strongly to any assault |
| Stochastic competitor: | No predictable reaction pattern |
| Key to Nichemanship: | Specialisation |
| Counterfeiter: | duplicate product on black market |
| Cloner: | imitation of product/name package with slight variations |
| Imitator: | copies some things like packaging,pricing etc |
| Adapter: | adapts or improves the leaders product |

Identifying Market Segments and Selecting Target Markets (Chapter 9)

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|------------------------------------|--|
| Niche: | narrowly defined group or small market whose needs are not well served |
| Undifferentiated marketing: | ignore marketing segments (low advertising costs) |
| Differentiated marketing: | marketingprograms are different for segments |
| Diffused preferences: | Market where customers preferences vary greatly |
| Gender segmentation: | segmentation by men or woman |

Positioning the market offering through the product lifecycle (Chapter 10)

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| Underpositioning: | Customer has a vague idea of a brand |
| Overpositioning: | Customer has a too narrow image of a brand |
| Confused positioning: | Customer has a confused image of a brand |
| Doubtful positioning: | Customer finds it hard to believe what the brand claims |
| Product Life-Cycle: | Introduction (emerge in case of markets); growth; maturity; decline |
| Growth-slump-maturity LC: | kitchen appliances |
| Cycle-recycle pattern LC: | pharmaceutics |
| Scalloped pattern LC: | nylon sales |

Managing Product Lines and Brands (Chapter 13)

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|---------------------------------|---|
| Product hierarchy: | Need family; product family; product class; product line; product type; brand; item |
| Consumer goods: | Convenience; shopping; specialty; unsought goods |
| Product-mix width | how many product-lines in the mix |
| Product-mix length: | total number of items in the mix |
| Product-mix depth: | how many variants of each product in the line |
| Product-mix consistency: | how close is the relation of productlines |
| Downmarket stretch: | introduce a lower price line |
| Upmarket stretch: | enter the high end of the market |
| Two way stretch: | both upmarket and downmarket stretch (only if the company is in the middle) |
| Line filling: | Adding the product line ((if overdone than self-cannibalisation) |
| Line featuring: | draw customers attention to the product line by price or new product |
| Line pruning: | removing weak items in the product line |
| Consumer affluence: | the preference of the consumer to pay more for better |

Designing pricing strategies and programs (Chapter 15)

| | High Price | Medium Price | Low Price |
|----------------|-----------------------|------------------------|----------------------|
| High Quality | Premium strategy | High value strategy | Super value strategy |
| Medium Quality | Overcharging strategy | Medium value strategy | Good-value strategy |
| Low Quality | Rip-off strategy | False economy strategy | Economy strategy |

- Markup pricing:** $\text{unitcost} / (1 - \text{desired return on sales})$
- Target return pricing:** $[\text{unitcost} + (\text{desired return} * \text{invested capital})] / \text{unit sales}$
- Value pricing:** price should represent a high value offer to customer
- Going-rate pricing:** competitors prices
- Sealed-Bid pricing:** based on expectations of what competitors will do
- Psychological pricing:** price as indicator for quality
- Discounts:** Cash; Quantity; Functional (trade); Seasonal; allowances (trade-in)
- Two-part pricing:** fixed fee + variable usage fee (service)
- By-product pricing:** by-products of production
- Product-bundling pricing:** package at less than the separate parts cost
- Low quality trap:** assume that quality is poor
- Fragile market share trap:** low price buys market share but not market loyalty
- Shallow pockets trap:** competitors may have more cash reserves for cutting their price
- Escalator clauses:** Customer pays price inclusive inflation increase until delivery takes place
- Unbundling:** Maintain price but remove elements that were part of a former offer

Managing Marketing Channels (Chapter 16)

- Zero-level channel:** Manufacturer delivers directly to customer
- One-level channel:** Manufacturer ; retailer; consumer
- Two-level channel:** Manufacturer ; wholesaler; retailer; consumer
- Three-level channel:** Manufacturer ; wholesaler; jobber ;retailer; consumer
- Desired service level:** Lot size; waiting time; spatial convenience; variety; service
- Exclusive distribution:** limited number of intermediaries
- Selective distribution:** more than a few but less than all intermediaries
- Intensive distribution:** as many outlets as possible
- Coercive power:** manufacturer threatens to withdraw a resource or terminate a relation
- Vertical marketing system:** producer;wholesaler;retailer act as a unified system
- Horizontal marketing system:** min. Two company's put together resources (in-store banking)